

# Agenda Item 79.

**TITLE** Health & Wellbeing Board – Refresh

**FOR CONSIDERATION BY** Health and Wellbeing Board on 5 April 2018

**WARD** None Specific

**DIRECTOR/ KEY OFFICER** Graham Ebers, Director Corporate Services, Darrell Gale, Public Health Consultant, Katie Summers, NHS Wokingham CCG

Health and Wellbeing Strategy priority/priorities most progressed through the report	This report is intended to progress all 4 of the key priorities
Key outcomes achieved against the Strategy priority/priorities	Refresh of; Governance, partnership working, alignment of Business cycles and approach to advance all 4 key priorities

Reason for consideration by Health and Wellbeing Board	The Board's views and their support is considered to be critical to a successful refresh
What (if any) public engagement has been carried out?	None
State the financial implications of the decision	None specifically

**RECOMMENDATION**

The Health and Wellbeing (H&W) Board are asked to note and support the actions to refresh the H&W Board Agenda.

**SUMMARY OF REPORT**

The Health and Wellbeing Board considered a paper to 'refresh' its activities and operations on 14 December and 8 February. This report provides an update on progress and actions to advance the key themes of: 'Governance', 'Partnership working' and 'other considerations'. The Health and Wellbeing Board are asked to note and support the actions to refresh the H&W Board Agenda and consider some related proposals.

## **Background**

The Health and Wellbeing Board on the 14 December considered and supported the suggested enhancements below. The discussion that took place around these items re-enforced these suggestions and added key considerations of: building community capital (through organisations/groups with aligned purpose); importance of accurate data (to inform and measure what we do); tangible deliverables; Terms of reference linked to priorities; Brand management (of H&W Board); and building on the recent workshop event of CHASC. An update was provided to the Board on 8 February.

## **Governance**

It is suggested that an enhanced vibrancy and enhanced focus could be added to the Health and Wellbeing Board agenda through:

- (i) more focused and time limited agenda items;
- (ii) agenda items clearly linked to one of the 4 key priorities within the Health and Wellbeing Strategy with clearly stated intended outcomes;
- (iii) review of Terms of Reference of Health and Wellbeing Board;
- (iv) greater public engagement/attendance through greater publicity and a more vibrant meeting (e.g. including short presentations from 'external' organisations);
- (v) a longer term forward programme linked to delivering the 4 key priorities and visible to other partnership groups for awareness and contribution;
- (vi) seeking to achieve an equitable consideration of all 4 key priorities through the Board Member Updates which include a cover sheet with intended outcomes against priorities;
- (vii) review Health & Wellbeing performance dashboard based on best practice of other authorities.

## **Partnership Working**

It is considered that an enhanced collective contribution toward the 4 key priorities could be achieved by:

- (i) a stronger alignment of our respective business cycles;
- (ii) renewed discussions with the sub groups of Health and Wellbeing Board around actions to achieve the 4 key priorities;
- (iii) review of the attendance/representation at Health & Wellbeing Board;
- (iv) visibility and input from 'external' organisations delivering on the Agenda (with a protocol for their contribution at the meeting).

## **Other**

Further suggestions that may help with an ongoing 'refresh' include:

- (i) LGA to provide tailored training around best practice
- (ii) Site visits to other H&W Boards
- (iii) Review resourcing capacity to support the facilitation, co-ordination and policy issues in respect of the Board.

## **Analysis of Issues**

Key developments following the H&W Board meeting of 8 February are:

### Health and Wellbeing Board Support

The Director of People's Services is seeking to create a resource that supports both the Health and Wellbeing Board and the Children's and Young People Strategic Partnership (approximately 0.5 FTE each). ***The post has been advertised, with interviews in early April and hopefully someone in post early May.***

### Training

The Local Government Association (LGA) has been approached by the Acting Strategic Director of Public Health for Berkshire to facilitate training, following a skills audit. ***A bespoke training session for the H&W Board will be organised to take place before the end of June, a Leadership course will be attended by the Chairman and Vice chairman in July (they will be informed by the bespoke training), and a Self-Assessment workshop will be held in October (in the context of the 2020 integration strategy).***

### Sites of Best Practice

The LGA were approached regarding a site of best practice and their advice was that it would be more productive to focus on the training suggested above. An appropriate site may flow from this training, but there is no suggested site at this stage.

### Integration

There are 8 Integrated Care Systems across the country, 1 of which is Berkshire West (made up of West Berkshire, Reading and Wokingham). It is important that the Health and Wellbeing Board are sufficiently engaged in this work as the consequences are potentially significant for all partners. ***A workshop is being set up for the last week of May (date to be confirmed).***

A further significant integration consideration is that of the Health and Social Care Strategy. A best practice model of integration should be based on the collective amalgamation or 'joining up' of front line staff, systems and processes, and leadership and management. ***The draft programme for the integrated strategy is shown in Appendix A. Full integration is scheduled to be achieved by 31<sup>st</sup> March 2020.***

### Public Engagement/Branding

Health and Wellbeing Board support, as previously referenced, will help with this on an ongoing basis (website presence etc.), however it is recognised that promotion is rather fruitless without a 'product' worth promoting. Some of this relates to how well the Health and Wellbeing Board works collectively, engaging with its partnership community, however much also relates to the deliverables and achievements of the Health and Wellbeing Board. It was agreed to seek achievements from the sub groups of the Health and Wellbeing Board.

**The Community Safety Partnership have provided a list of key achievements as set out in Appendix B.**

**Effective promotion and engagement should include both targeted and universal events. Within this approach it is proposed that a 'Big Tent' event is run annually which can incorporate a range of relevant service providers. A combined Health and Wellbeing Board events calendar will also help to ensure opportunities are maximised and duplication avoided. The Sub Groups are therefore requested to report their respective events calendars to the Health and Wellbeing Board.**

#### Dashboard of Key Indicators & Data for planning/outcomes

It is considered to more productive for Health and Wellbeing Board to have discussions around a small suite of meaningful indicators (ideally on 1 page), as opposed to pages of detail. If members of the Board required further detail, this could be provided outside of the meeting, or a particular area could be spotlighted at a future Board meeting. **The proposed revised dashboard, focused on most significant outcomes, is set out in Appendix C.**

A project is currently underway to review our Joint Strategic Needs Assessment (JSNA) data sets. This project involves input from different services across the Council and from our key partners. JSNA data will be reported to the H&W Board and will provide information regarding trends, unmet needs and progress against measures taken to address. **The timetable for the JSNA project is shown below:**

**Mid November 2017 – Completion of Borough Profile draft**

**Early January 2018 – Completion of Starting Well (maternity and 0-4 year olds) draft**

**Mid March 2018 – Completion of Developing Well (children and young adults) draft**

**Late April 2018 – Completion of Living and Working Well (adult population) draft**

**Late May 2018 – Completion of Ageing Well (older population) and People and Places drafts**

**Late June 2018 – Reviewing all chapters, adding outstanding information. Get JSNA document ready for sign off**

**Early August 2018 – Uploading all chapters with latest data online**

#### Health and Wellbeing Board Key Priorities

To enhance our governance it is suggested that each of the Health and Wellbeing Board key priorities are allocated to a Councillor Member of the Health and Wellbeing Board and an appropriate officer. This is intended to improve accountability and deliverability. **It is proposed that the key priorities are allocated as follows:**

**Enabling and empowering resilient communities (Charlotte Haitham Taylor/Graham Ebers); Promoting & Supporting good mental health (Ian Pittock/Paul Senior); Reducing Health inequalities in our Borough (Mark Ashwell/Darrell Gale); Delivering person centred integrated services (Richard Dolinski/Paul Senior/Katie Summers).**

## Other

Following the progression of the integrated Health and Social Care strategy and the appointment of the much needed support to the Board, other issues around the themes of Governance and Partnership Working can be taken forward. This will lead to a complete Action Plan that is reported back to every Board meeting and informs the Forward Programme of future agenda items. Specific issues yet to address, includes the mapping of all sub groups and task groups (how they align to the business of the Health and Wellbeing Board) and establishing a new terms of reference for the Health and Wellbeing Board aligned to its 4 key priorities (including a review of membership).

<b>Partner Implications</b>
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It is important that all relevant partners feel engaged with and contribute to both the 'refresh' and the new ways of working.
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<b>Reasons for considering the report in Part 2</b>
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None
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<b>List of Background Papers</b>
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Peer Review
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